

Forward-Looking Statements

This presentation contains forward-looking statements and forwardlooking information within the meaning of applicable securities laws. The use of any of the words "expect", "anticipate", "continue", "estimate", "objective", "ongoing", "may", "will", "project", "should", "believe", "plans", "intends" and similar expressions are intended to identify forwardlooking information or statements. More particularly and without limitation, this presentation contains forward-looking statements and information concerning McCoy's future financial performance. The forward-looking statements and information are based on certain key expectations and assumptions made by McCoy, including expectations and assumptions concerning fluctuations in the level of oil and gas industry capital expenditures, the success of new product development, McCoy's ability to integrate acquired businesses and complete strategic acquisitions of additional business and other factors that affect demand for McCoy's products. Although McCoy believes that the expectations and assumptions on which such forward-looking statements and information are based are reasonable, undue reliance should not be placed on the forward-looking statements and information because McCoy can give no assurance that they will prove to be correct.

By its nature, such forward-looking information is subject to various risks and uncertainties, which could cause McCoy's actual results and experience to differ materially from the anticipated results or expectations expressed. These risks and uncertainties, include, but are not limited to, fluctuations in oil and gas prices, fluctuations in the level of oil and gas industry capital expenditures and other factors that affect demand for McCoy's products, industry competition, the need to effectively integrate acquired businesses, uncertainties as to McCoy's ability to implement its business strategy effectively in Canada and the United States, labour, equipment and material costs, access to capital markets, interest and currency exchange rates, technological developments, political and economic conditions and McCoy's ability to attract and retain key personnel. Additional information on these and other factors is available in the continuous disclosure materials filed by McCoy with Canadian securities regulators. Readers are cautioned not to place undue reliance on this forward-looking information, which is given as of the date it is expressed in this presentation or otherwise, and not to use future-oriented information or financial outlooks for anything other than their intended purpose. McCoy undertakes no obligation to update publicly or revise any forward-looking information, whether as a result of new information, future events or otherwise, except as required by law.

Focus on Shareholder Returns

Positioning the business to achieve double-digit returns on invested capital through a cycle.

1.28

Share price (September 30, 2024)	(C\$/sh)	2.40
Fully Diluted shares outstanding	(mm)	27.18
Market Capitalization	(C\$ mm)	65.23
(-) Cash	(C\$ mm)	(9.19)
(+) Borrowings	(C\$ mm)	-
(+) Lease liabilities	(C\$ mm)	3.85
Enterprise Value	(C\$ mm)	59.90
(+) Inventory	(C\$ mm)	36.98
(+) Accounts Receivable	(C\$ mm)	14.71
(+) Prepaid Expenses and Deposits	(C\$ mm)	2.20
(-) Accounts Payable	(C\$ mm)	(13.46)
(-) Customer Deposits	(C\$ mm)	(3.57)
(-) Provisions	(C\$ mm)	(0.98)
(-) Other current liabilities	(C\$ mm)	(1.07)
Non-Cash Working Capital	(C\$ mm)	34.81

Non-Cash Working Capital

C\$/sh

Completed the Corporation's normal course issuer bid (NCIB), repurchasing 1.7 million shares during the year ended December 31, 2023, at a weighted average cost of \$1.47/share.

Reinstated a quarterly dividend in 2023, and have since doubled quarterly dividend to C\$0.02/share at a 4.3% dividend yield (August 7, 2024).



Global provider of TRS equipment & technology with a long history of innovation:

- 50+ years industry operations
- Global brand recognition among blue chip companies
- Broadest product and service offering among competitors

Profitable and capital efficient business:

- Pristine balance sheet supported by \$9.2 million of cash and no borrowings¹
- TTM Adjusted EBITDA^{1,2} of \$14.8 million representing Y/Y growth of 48%
- Minimal maintenance capex³ requirements

Potential for significant upside with the adoption of new technologies:

- Smart tools and technologies could deliver the first autonomous TRS system for land and shelf application
- Removal of manual labor from the rig floor will represent a step change in wellsite safety
- Significant cost savings as labor currently comprises ~50% of total casing costs

¹ As at and for the period ended June 30, 2024.

² Adjusted EBITDA is a non-GAAP measure defined as net (loss) earnings, before: depreciation of property, plant and equipment; amortization of intangible assets; income tax expense (recovery); finance charges, net; provisions for excess and obsolete inventory; other (gains) losses, net; restructuring charges; share-based compensation; and impairment losses.

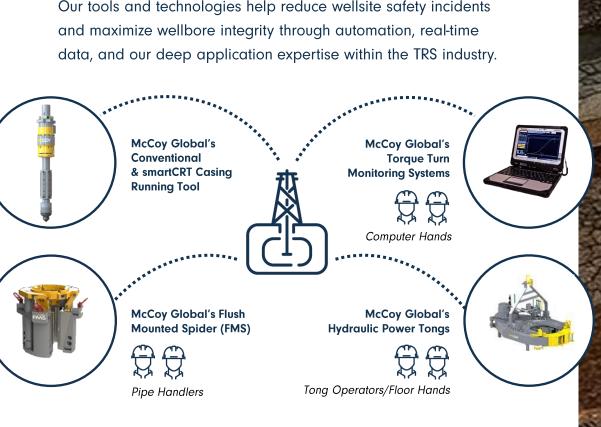
⁵ Maintenance capex is defined as purchases of property, plant and equipment, excluding additions of equipment to the Corporation's rental fleet and additions to right-of-use assets

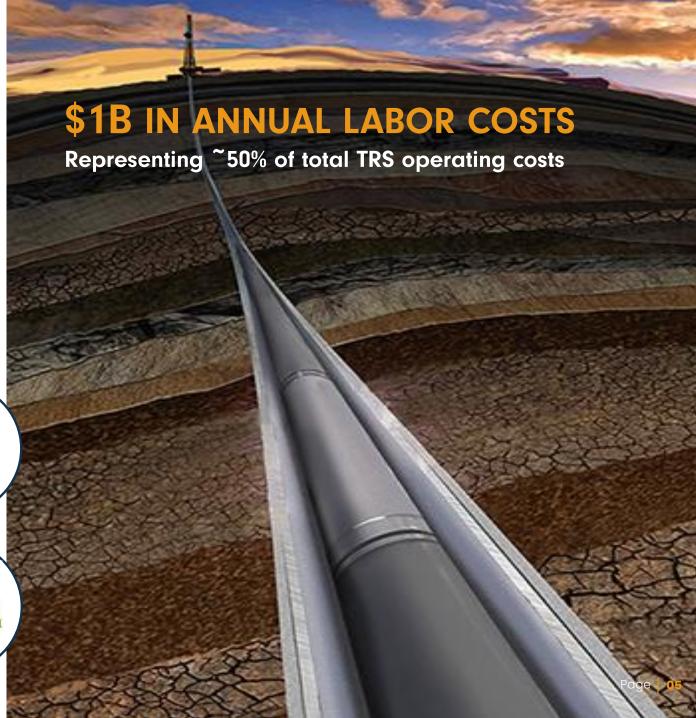
Tubular Running Services Today

Industry Overview

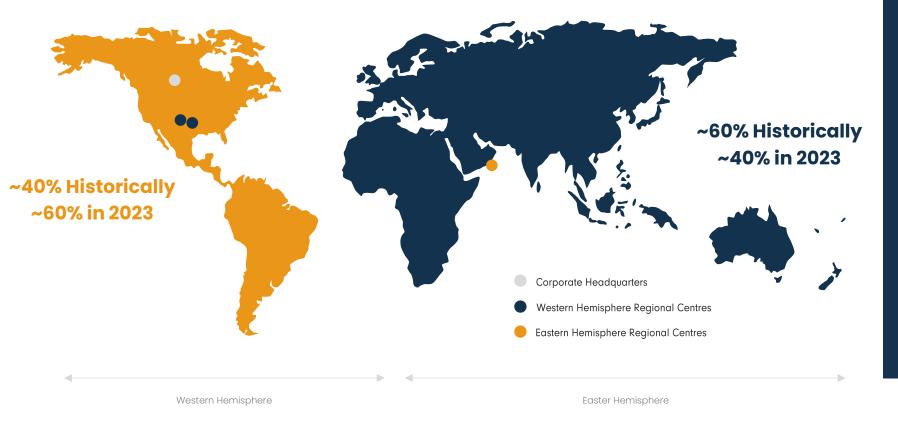
McCoy is an innovator that through its **technologies** and solutions enables Tubular Running Services (TRS) providers to efficiently and safely connect steel pipe sections (casing) to enable safe access to hydrocarbons.

Our tools and technologies help reduce wellsite safety incidents and maximize wellbore integrity through automation, real-time





Global Leader



McCoy is a leading independent provider of equipment, technologies, and solutions.

- 30+ year track record supplying technologies to the TRS industry
- Annual sales in 50+ countries globally

Trusted by Industry Leaders

















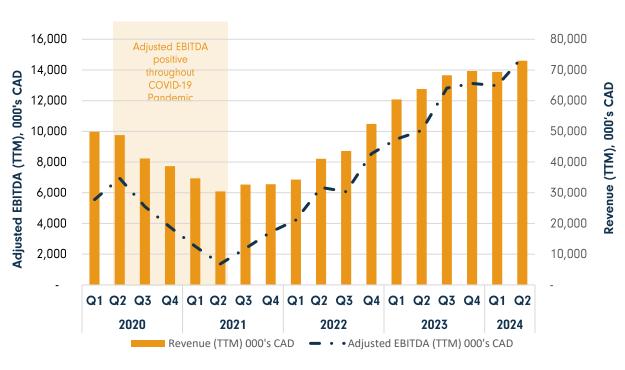
Broadest Product and Service Offering in the Industry

Experienced and Trusted Technical Support in Key Eastern Hemisphere Markets

COMPANY	HYDRAULIC POWER TONGS	CRT	DATA ACQUISITION	HANDING EQUIPMENT	smartHUB & Virtual Thread-Rep™	smarTR™ accessories	FOOT PRINT IN EASTERN HEMISPHERE
		Came lay		PAG C			
G L O B A L							
Competitor A							
Competitor B							
Competitor C							
Competitor D							
Competitor E							

Financial Performance

Demonstrated operating leverage and fiscal discipline, with minimal maintenance capex requirements



^{*} Adjusted EBITDA is a non-GAAP measure defined as net (loss) earnings, before: depreciation of property, plant and equipment; amortization of intangible assets; income tax expense (recovery); finance charges, net; provisions for excess and obsolete inventory; other (gains) losses, net; restructuring charges; share-based compensation; and impairment losses.



Available cashflow ¹ (000's of CAD)			2020	2021	2022	2023	2024 TTM
	Cashflow generated from operations	6,918	8,814	1,459	2,871	4,185	772
Reverse:							
	Changes in non-cash working capital balances	(4,159)	(8,348)	1,157	4,328	4,480	7,721
Include:							
	Principal elements of lease payments	(941)	(670)	(391)	(579)	(1,124)	(1,171)
	Maintenance capital expenditures ²	(377)	(95)	(135)	(246)	(1,061)	(1,050)
	Available cashflow	1,441	(299)	2,090	6,374	6,480	6,272

¹ Available cashflow is a non-GAAP measure defined as cashflow generated from operations, less changes in non-cash working capital balances, principal elements of lease payments and maintenance capital expenditures.

² Maintenance capital expenditures is a non-GAAP measure defined as purchases of PPE, excluding additions of equipment to the Corporation's rental fleet and additions to right-of-use assets.

Product and Service Offering

New technologies and aftermarket sales account for a substantial portion of overall revenues at favorable margins

Products & Service Offering	Overview	% of 2024 YTD Revenue	Margin Profile					
Capital Equipment & Technologies								
Casing Running Tools (CRT) & Handling tools (FMS), including smart Technologies	 Conventional and smart tools designed to make-up, rotate, reciprocate, fill, circulate and drill while running casing with a top drive Rotary flush mounted spiders that handle casing Modular design offers largest operational range on the market with minimal inventory 							
Hydraulic Power Tongs & other capital equipment	 Products designed to apply torque to make-up / breakout tubulars vertically World's largest offering of hydraulic power tongs; used both onshore and offshore 							
Data Acquisition (Torque Turn Monitoring) and Sensors	 Computerized systems that monitor and analyze torque, turns and rotation speed during make-up More than 2,000 units sold globally Customized sensors for harsh environments 							
Aftermarket (Repeatable/Recurring)								
Parts & accessories / Dies & Inserts	 OEM parts for McCoy equipment including critical spares and repair kits Lucrative business segment given large installed base of capital equipment worldwide Consumable items for a wide range of tubular handling equipment 							
Service & Rental	 Experienced service team supports global customers through refurbishing, repair and calibration services; technical support includes equipment commissioning and training Large and diverse rental fleet including power tongs, CRTs, torque turn monitoring systems, and wireless torque subs 		Page					



Tubular Running Services

McCoy is Ideally Positioned to Address Industry Challenges



Lack of reliable and skilled labor drives increased demand for automation and improved safety.



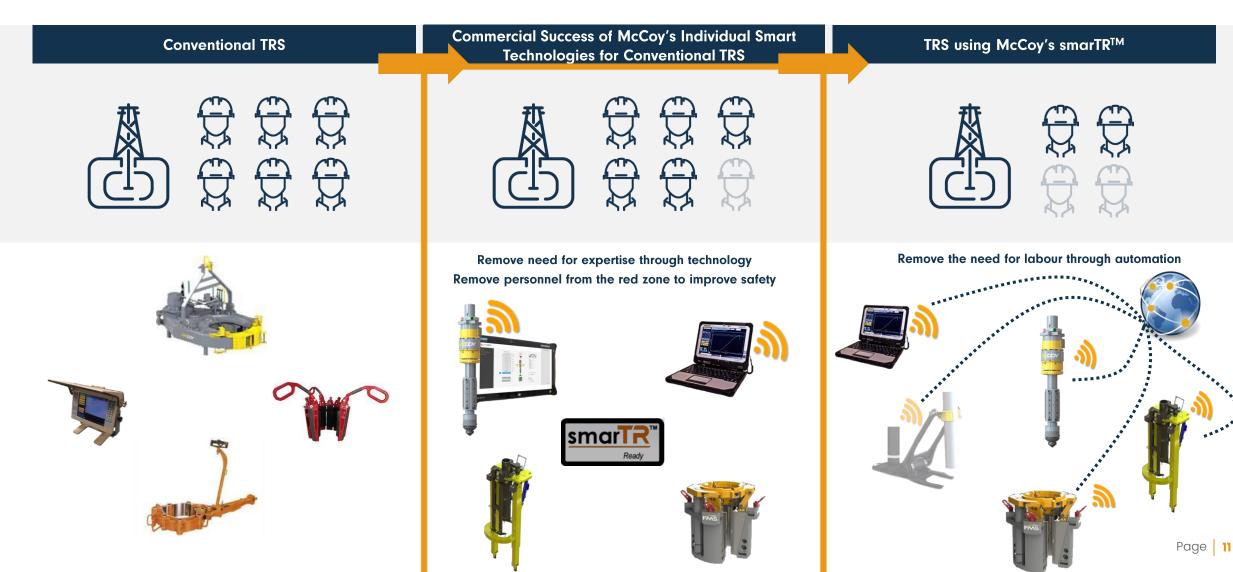
National Oil companies are looking for more independence from large multinational service providers. Local content and integrated drilling and tubular running services are becoming priorities.



The industry is looking for more data-driven decision-making to improve safety and efficiency.

Industry Step Change for TRS in Land and Shelf Applications

Significantly reduce the cost of running casing through technology while increasing efficiency, safety and wellbore integrity.



Barriers to Entry on First to Market Technologies

The capital outlay required to develop new products is largely behind us.

Received first orders for the newly developed smartCRTTM.



Complete the development and field trials of the smarTRTM **Integrated Casing Running System for** Land and Shelf.

Acquired **DrawWorks** in Bolina. TX - manufacturer of tubular running technologies including CRT.



Received first orders for the newly developed smartFMSTM.

2017

2018

2019

2020

2021

2022

2023

2024+

2025+

Acquired 3PS in Austin, TX focused on sensors and Torque and Tension Sub Technology.



Launched Virtual Thread-RepTM(VTR) - the first digital product offering on the market - a digital and cloud-based system that remotely monitors and controls tubular connection make-up and gathers essential Received first deep water offshore **smarTR**TM contract award, also marking the first offshore commercial Software as a Service (SaaS) purchase commitment for Virtual Thread-Rep™.



Sold or rented a total of 82 smartCRTTM and FMSTM tools.



Design and develop next-in-line accessories to enhance efficiency of smarTRTM.



The Only Integrated Technology Solution

McCoy is the only competitor with the full suite of technologies for smarTR™

Technologies required for smarTRTM integrated casing running systems for land, shelf and deep-water applications

1							
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